SOCIAL, HUMANITARIAN, ECONOMICAL INTERVENTION FOR LOCAL DEVELOPMENT

2011-2016 REPORT
ABOUT US

SHEILD Social, Humanitarian, Economical Intervention for Local Development is a local, national humanitarian non-governmental association that promotes economic development by supporting livelihood and capacity building of the marginalized community groups and offering protection initiatives to vulnerable community categories with women and children at the center.

SHEILD also operates during times of wars, armed conflicts and natural disasters, responding to resulting emergency situations and bringing relief to affected populations.

OUR MISSION

SHEILD aims at bringing relief to the population in general and to those who suffered, and still suffer, from war as well as from the absence of governmental health services, social care, economic assistance and protection in particular.

In order to achieve its mission, SHEILD provides direct assistance and community based interventions to enhance human rights, social awareness, economic conditions, access to food and services and protection for all Lebanese community categories as well as for other inhabitants living in the same intervention areas.

SHEILD operates through a participatory approach involving coordination between local stakeholders and authorities to assess the needs and implement programs responding to such needs while focusing on the most vulnerable and deprived communities.

SHEILD operates in absolute harmony with the principles of The Universal Declaration of Human Rights and The Arab Charter on Human Rights. People in need must be assisted with no discrimination based on race, gender, religious belief, nationality, ethnic origin or class.

OUR VISION

To build long-term development strategy for increased diversity and extensive fundraising capacity; including further progress of funded projects & enhanced partnership opportunities with local and international donors. To better position the organization to meet the future needs of the communities the organization serves in Lebanon.

HISTORICAL SNAPSHOT

SHEILD “Social, Humanitarian, Economical Intervention for Local Development” is a Lebanese national NGO formed and established in 2010 by Lebanese members and is legally registered with the Lebanese Ministry of Interior and Municipalities (MoIM) under decree number 5660 of October 5, 2010 which was amended to decree number 1739 dated October 24, 2011. Formed by a group of Lebanese activists in the humanitarian and recovery field since the 2006 Lebanon war, SHEILD was meant to be a NGO bringing relief and assistance to the most vulnerable community categories and groups to those marginalized due to bad governmental policies and neglect in South Lebanon.

Since 2010, SHEILD has been intervening in three main fields, including derivative and related activities. SHEILD is very active in the domains of livelihood and development, protection and emergency aid and relief. It provides direct assistance in terms of protection, food allocations and other commodities especially for Syrian refugees and those affected by the Syrian crisis. Moreover, SHEILD is fully involved in the prisons and the juridical sector. Based on the main intervention areas, SHEILD has been working since 2010, and is still working, in partnership with a wide range of international donors and partners, implementing over 20 large, medium and small scale programs and projects.

Since 2010, SHEILD has been widely active in the fields of livelihood and of economic development; it targeted hundreds of unemployed, low income and destitute groups of Lebanese households and individuals through specially tailored programs and interventions including capacity building and vocational trainings, grants for business start-ups, conditional grants, paid internships, assisted recruitment, supply of toolkits and other methods involving support for MSMEs and cooperatives existing in the intervention areas. SHEILD adopted a value chain strategy in its livelihood programs to achieve maximum benefit and selected its beneficiaries based on previous set criteria, raising necessity and commitment as top priorities and assisting women towards economic empowerment and equality in terms of income generation as a main focus.

In the course of its livelihood programs, SHEILD targeted the most neglected groups including vulnerable women, inmates’ families and ex-inmates, helping reintegrate these categories in the community through an economic empowerment perspective.

SHEILD was one of the first NGOs to point out the presence of significant numbers of Syrian refugees in South Lebanon and which was detected through the permanent and effective presence of SHEILD staff in field and based on an effective coordination and outreach system operated by SHEILD. Accordingly, SHEILD was one of the first NGOs to intervene by providing assistance to the newcomer refugees all over the South through partnerships with WFP and UNHCR since 2012 and up to this date. These partnerships enabled SHEILD to assess and support tens of thousands of newcomer refugees’ families, by supplying them with food and non-food items, assisting in the registration of thousands of families, offering protection services of all kinds to thousands of registered and unregistered refugees in South Lebanon and monitoring and evaluating the food assistance program which targets thousands of extremely vulnerable refugees in the entire South.

This active, effective and rapid intervention led to wider range of partnerships between SHEILD and other international donors for the assistance of refugees, host communities and those affected directly or indirectly by the crisis, these donors and partners include: OCHA, MERCYCORP-ECHO & UNFPA which widened the range of services offered to refugees. SHEILD helped use WFP to reach the unregistered and unwilling to register by NFIs and shelter repairs as well as targeting Syrian and Lebanese women with psychosocial support and life skills trainings. Since 2012, SHEILD reached and assisted tens of thousands of refugees in the south of Lebanon in many ways.

In parallel with the above programs, SHEILD was and still a partner for UNHCR in the south for fostering and strengthening protection initiatives for Syrian refugees in south Lebanon reaching out to tens of thousands of beneficiaries and offering wide range of protection services and approaches including protection monitoring and reporting, life skills activities in social development centers, managing and operating refugees committees, households visiting teams, referring, in addition to serving and managing a Lebanese community center in Juwaa village for refugees and Lebanon offering a range of activities and vocational trainings in addition to counseling, awareness sessions, capacity building and other activities. SHEILD also had and still a significant partnership with the World Food Program (WFP) since 2013 which resulted in assisting tens of thousands of newcomers with food parcels, and was a partner for WFP in the targeting program for the regular food assistance for Syrian refugees assessing hundreds of cases. Lately, SHEILD was and still the main partner for WFP in the E-card M&E program implementing different kinds of monitoring and evaluation, targeting and distribution activities related to regular food assistance program.

During the period, SHEILD was active in the juridical and prisons sector empowering easy access to justice and promoting good governance. In this domain, SHEILD has completely or partially rehabilitated and equipped all the prisons and detention centers in the south of Lebanon as well as offered legal assistance to inmates in these prisons. Not only legal assistance the inmates did get but also legal and health awareness programs helping in improving the conditions of imprisonment. SHEILD completed its work inside prisons by working outside with the courts in which SHEILD computed some courts and conducted administrative capacity building programs for courts staff to be able to process files in an effective and organized approach which led to facilitating prosecutions in many cases.
Over the years, SHEILD offered direct and indirect assistance to almost all those in need among the host Lebanese communities and refugees’ massive numbers in South Lebanon. SHEILD reached out to tens of thousands of people and households suffering from poverty, neglect and displacement.

Since 2010, SHEILD has assessed over 2000 cases for livelihood interventions and has been able to ensure income for more than 350 vulnerable Lebanese families including vulnerable women, inmates’ families and ex-inmates through grants offered to business start-ups and income generation activities, making capacity building and vocational trainings opportunities easily accessible and involving over 50 municipalities and social development centers as partners in such achievements.

Since 2012, SHEILD has managed in its emergency programs to bring relief and assistance to thousands of Syrian refugees all over the South:

- **18,865 HHs were assessed and 15,888 HHs of Syrian newcomers received food rations**
- **13,219 Syrian HHs were assessed and 10,764 HHs of Syrian newcomers were assisted by NFIs**
- **467 unregistered refugees were assisted by NFIs and their shelters repaired**
- **492 Lebanese vulnerable HHs hosting refugees were assisted by NFIs and FIs**
- **39,396 registered Syrian refugees benefited from hygiene kits and material**
- **18,302 Syrian refugees women received sanitary material**
- **15,895 Syrian refugees were transported for registration**
- **460 Syrian families received cash for rent assistance and 422 received unconditional cash assistance**
- **2,695 Syrian families received winter allowances**
- **68,475 Syrian refugees including more than 75% of women and children benefited from capacity building and life skills trainings, protection monitoring and outreach activities, awareness activities, psychosocial support, counseling and case management**
- **1,353 beneficiaries among Syrian and Lebanese are involved in Jowaya’s community center activities and academic educational programs**

SHEILD invested over USD 10 million in the past 7 years in development and emergency programs with the help of its generous past and current donors including DROSOS Foundation, UNHCR, WFP, OHCHR, UNFPA, UNDP, ICRC, RDP, NPA, DRC, MERCYCORPS, FREDERICH EBERT & the embassies of the KINGDOM OF NETHERLANDS, GERMANY, JAPAN, GREAT BRITAIN and AUSTRALIA.

The urgent need to build and strengthen the country’s resilience to both the humanitarian crises and to the lack of development became national priority for SHEILD. Following 7 years of its establishment in South Lebanon, Tyre, in 2010, SHEILD organizational, financial, logistic and programmes (at implementation, monitoring and evaluation levels) capacity became effective, efficient and impact oriented.

In a short period of time, SHEILD has built strong relations with:
1. local communities/authorities
2. UN organizations
3. international NGOs
4. Local NGOs
5. Lebanese institutions.

In 2017-2020, SHEILD views itself crossing the subnational borders of the South to become a national civil society organization covering Lebanon all over. SHEILD will invest its experience in the following sectors in order to serve all Lebanese civilians and more precisely women, children, youth, disabled, vulnerable HHs and above all refugees:

I. Livelihood and Human Empowerment
II. Human protection
III. Prisons, Prisoners and Juridical Intervention

SHEILD’S strategy for 2017-2020 will be dedicated to long- and short-term goals and objectives. In the long term, the organization will expand its development projects in order to have a sustainable impact. In the short term, SHEILD will expand its humanitarian and resilience projects and activities in order to respond efficiently to the refugee crisis and its implications on the host community. From 2017 to 2020, SHEILD will focus on implementing the following:

**AT DEVELOPMENTAL LEVEL**

- To expand from South Lebanon to the rest of the country, by first targeting Beirut and Mount Lebanon and later spreading out to Bekaa and North Lebanon.
- The Ministry of Justice, the Ministry of Interior, courts and the Internal Security Forces must be better equipped to respond to prisoners’ needs.
- To create coordination forums with local actors, NGOs and alike-minded groups/individuals.
- To work closely with local authorities at municipal levels and at regional levels such as districts (Qadaa), governorates (Mohafaza), etc...

**AT HUMANITARIAN AND RESILIENCE LEVEL**

- To cooperate with UN organizations, INGOs and local NGOs that work in the fields of food security, livelihoods and social cohesion of the vulnerable communities and refugees.
- To cooperate with UN organizations, INGOs and local NGOs that work in vocational training/education.
- To cooperate with local authorities at municipal levels and local stakeholders.
Currently, SHEILD could be categorized as a leading and expert organization in the South in livelihood and human protection and development sectors and in terms of judicial intervention and prisoners’ rights all over Lebanon. In 2017-2020, SHEILD plans to expand its capacity, budget and target groups based on the following:

I. Livelihood and Human Empowerment Sector

SHEILD will use its experience and expertise in the field in order to expand this sector.

1. Creating market assessment tools that meet international standards and requirements

2. Starting to map the most vulnerable groups/families/individuals throughout Lebanon and per district (Qads) based on new criteria that take into consideration the changes in the situation of refugees’ and donors’ requirements.

3. Implementing pilot projects in newly targeted areas in order to test the efficiency, effectiveness and impact of the program and modify it as the case may be.

4. Developing new courses that need specified skills and highly sought-after jobs in the market such as statistics, web marketing, etc.

5. Searching for new markets in Lebanon and abroad to help beneficiaries sell their products or find jobs.

On another hand, SHEILD will build on past experiences to launch a microcredit program, primarily during the first two years, focusing on the South where SHEILD intends to start the implementation by 2019 and then gradually expand the program so as to cover other areas and districts across Lebanon.

The expansion will be decided upon based on the evaluation of the implementation during 2019 and after mapping the needs and priorities of other areas.

It is worth noting that microcredit activities will remain included in the Livelihood and Human Empowerment program for a specific period of time. It is highly recommended to later separate the microcredit project from the said program and upgrade it so as to become a program by late 2019-2020 if still deemed feasible by then.

II. Human Protection Sector

During 2017 and until 2020, SHEILD will empower its human protection program. Sustainable human protection initiatives will be created in order to meet the needs of vulnerable individuals.

Human protection will be ensured in both the short and long term, in close coordination with related donors and partners, mainly UNHCR and OCHA.

In the short term, SHEILD will link this program up to its other programs in order for the vulnerable individuals to acquire better knowledge about human rights, human protection and other issues.

Furthermore, SHEILD will advise on and refer some cases to other related and specialized NGOs and organizations based on cases’ needs and specifications.

In the long term, SHEILD will relate this program to the livelihood and human empowerment program, either through the microcredit project or through the vocational training courses implemented by SHEILD.

III. Food Security and Support Sector

To participate in and contribute to developed and improved methodologies aiming at delivering, monitoring and evaluating food assistance offered to the most eligible populations

During 2017-2020, SHEILD intends to become a peer national organization that advocates prisoners’ rights and support their legal issues and exit plans. In this regard, SHEILD will start implementing its roadmap which consists of the following:

1. To get involved effectively in the monitoring and evaluation processes and methodologies for food support offered to host communities and refugees in the south

2. To explore new strategies that would result in sustainable and durable solutions that help ensure food security through livelihood and food value chain support.

4. SHEILD has recently signed a 2-year contract with WFP (the World Food Program) to implement the monitoring and evaluation program in the entire South in 2017-2018. The organization will work in close cooperation with WFP to scale up the funding for work interventions during that period.

IV. Prisons, Prisoners and Juridical Sector

During 2017-2020, SHEILD intends to become a peer national organization that advocates prisoners’ rights and support their legal issues and exit plans. In this regard, SHEILD will start implementing its roadmap which consists of the following:

1. To initiate discussions with the Ministry of Justice and the Ministry of Interior to sign a memorandum of understanding that would allow SHEILD to address the problems of prisoners and of prisons,

2. By mapping and assessing the number of prisoners all over Lebanon based on SHEILD criteria

3. While first dealing with cases by priority, necessity, jurisdiction and rights

4. Initiating livelihood projects from within prisons that will later be used as an exit plan

5. At prison level mapping and assessing the number of prisoners all over Lebanon

6. Developing infrastructures and undertaking renovations
OUR EMERGENCY & DEVELOPMENT PROJECTS ARE DISTINGUISHED BY

IMPARTIALITY

INDEPENDENCE

SENSITIVITY TO LOCAL CULTURE

SUPPORT OF LOCAL CAPACITIES

PROFESSIONAL APPROACHES TO SOLIDARITY

DEVELOPMENT & LIVELIHOOD SECTOR PROJECTS

1. Enhancement of economic and social conditions of the most vulnerable for a better community

   General Objective:
   Empower community’s most vulnerable groups through economic empowerment for inmates and their families and for most vulnerable single women for better social conditions and community stability.

   Specific objectives:
   1. Create reasonable income for inmates, ex-inmates, inmates’ families and most vulnerable single women through specially tailored quick impact projects, conditional grants and create a space for inmates to express and produce and create simple income which helps them in spending their time in prisons.
   2. Empower the path of justice through offering legal consultation and follow for inmates in prisons.
   3. Empower SHEILD and achieve a significant level of growth and self-sustainability.

   Donor:
   DROSOS FOUNDATION

   Date:
   From 1st February 2015 to 31st January 2018

   Duration:
   3 years

2. Empowerment of the Lebanese host community and fostering of the self-reliance of displaced Syrians in South Lebanon

   General Objective:
   To enhance livelihood conditions for vulnerable Lebanese and foster self-reliance for Syrian refugees in south Lebanon

   Specific objectives:
   Support economic situation of target population strengthening local micro-economy by tailoring special support for individuals, SMEs and cooperatives through grants and capacity building.

   Donor:
   RDPP – DANISH MINISTRY OF FOREIGN AFFAIRS

   Date:
   From 1st August 2016 to 31st January 2018

   Location:
   South Lebanon

   Duration:
   1.5 years
3. Better livelihood conditions and social cohesion for refugees and host communities in Lebanon

Donor: NORWEGIAN PEOPLE’S AID (NPA)
Date: From 1st December 2015 to 31st June 2017
Location: South Lebanon
Duration: 1 year and 8 months

General Objective:
Increased food security for PRS, Syrian refugees, PRL and host communities in Lebanon and have increased access to livelihood opportunities in Lebanon

Specific objectives:
1. Improved food access for vulnerable PRS, Syrian Refugees, and host communities in Lebanon
2. PRS, Syrian refugees and host community have developed income generating skills and has improved access to job opportunities in Lebanon
3. Palestinian Refugees from Syria, Syrian refugees and vulnerable Lebanese start businesses and have increased access to income and employment

4. Special Needs & Community Driven Development

Donor: OCHA
Date: From 24th October 2016 to 24th October 2017
Location: South Lebanon
Duration: 1 year

General Objective:
Support people with special needs through sports driven inclusion concept.

Specific objectives:
1. Assess and map over people with disabilities
2. Assess and recruit volunteers for committees to deal with people with special needs
3. Identify possible locations for creating safe spaces for the disabled
4. Implement sports and play activities for inclusion of people with disabilities in their communities
5. Create an effective referral system for disability cases services

5. Youth employment support project for South Lebanon

Donor: UNITED NATIONS DEVELOPMENT PROGRAM (UNDP)
Date: From November 2016 to March 2017
Location: Tyre District
Duration: 4.5 months

General Objective:
Raise the employability skills and level for youth in the district of Tyre in south Lebanon

Specific objectives:
1. Detect and analyze vocational needs and economical sectors in the district of Tyre
2. Ensure easy access to eligible youth to vocational trainings
3. Ensure easy access for the trained youth to paid internships within MSMEs
4. Enhance the concept of decent work and labor rights within the community

6. Lebanese returnees’ economic support through productive grants

Donor: INTERNATIONAL COMMITTEE OF RED CROSS (ICRC)
Date: From 1st January 2016 to 31st December 2016
Location: South Lebanon
Duration: 1 year

General Objective:
Support Lebanese returnees from Syria and enhance their livelihood conditions

Specific objectives:
1. Assess the capacity of Lebanese returnees in the south for income generation activities
2. Ensure steady income for Lebanese returnees through grants for business start-ups
3. Support the establishment of sustainable income generating projects.
7. Enhancement of human rights status, economic and social conditions of vulnerable women for a better community

Donor: EMBASSY OF THE KINGDOM OF THE NETHERLANDS IN LEBANON
Date: From September 2014 to December 2016
Duration: 2 years and 3 months

General Objective: Empower and enhance human rights knowledge in general and in particular women rights awareness and knowledge for most vulnerable women for a better community.

Specific objectives:
1. Empower women with knowledge of their rights to a productive and socially secure life.
2. Create reasonable income for most vulnerable single women through specially tailored quick impact projects.

8. Enhance delivery of social and health services for refugees and host community

Donor: EMBASSY OF JAPAN IN BEIRUT – PEOPLE OF JAPAN
Date: From March 2016 to March 2017
Location: South Lebanon
Duration: one year

General Objective: Support the processes and quality of social and health services offered to Syrian refugees and Lebanese citizens

Specific objectives:
1. Equip and rehabilitate three SDCs in the south of Lebanon serving refugees and Lebanese families
2. Ensure easy access for vulnerable categories to basic services offered by SDCs

9. No Lost Generation: Advancing adolescence (BASMA), establishing an adolescence community

Donor: MERCYCORPS-CANADIAN EMBASSY
Date: From August 2014 to June 2015
Duration: 11 months

Objective: 1. Develop individual and community empowerment
2. Build sense of community & promote social cohesion by bridging host and refugee communities
3. Create supportive social networks, offer skills and opportunities for applying them towards positive change in their communities.
4. Build social capital adolescents need to become more resilient to the shocks and stresses they face in such a time of transition.
5. Gain legitimacy & credibility by implementing partners under guidance and support from municipal and community

10. Fostering the self-reliance of Syrian refugees in South Lebanon (FORDS)

Donor: MERCYCORPS – EUROPEAN COMISSION (EC)
Date: From January 2014 to June 2015
Duration: 18 months

Overall objective: To help the displaced Syrians and Lebanese host community in South Lebanon cope with the effects of the crisis.

Specific objective: To enhance the livelihoods of displaced Syrians and host communities in South Lebanon through increased income generation.
11. Women empowerment in South Lebanon

Donor: UNFPA
Date: 2014
Duration: 1 year

General Objective:
To reduce the protection risks faced by Lebanese and Syrian women and girls in South Lebanon through an increased awareness of the communities towards specific issues, including GBV, as well as through a reinforcement of the local capacity and structures in order to enhance timely and effective prevention and response.

Specific objectives:
1. Developing community-based peer support and increasing women and girls’ access to safe spaces in order to reduce vulnerability and isolation.
2. Improving quality of services provided to women and girls within the targeted safe spaces through the implementation of a package of prevention and response interventions.

12. Empowerment of human rights and enhancement of the living conditions of neglected communities

Donor: Australian Embassy in Lebanon, Direct Aid Program (DAP)
Date: 2013
Duration: 6 months

Objective:
Reinforce previously created quick-impact-income-generating projects through attaining reliable levels of sustainability for these projects.

1. Extend assistance to other families of inmates through establishing new quick-impact-income-generating projects.
2. Provide support by tools or materials for already existing quick-impact-income-generating projects created by SHEILD for inmates’ families.
3. Create additional four quick-impact-income-generating projects for cases of inmates’ families and ex-inmates’ who are in severe economic need and were not included in the main economic assessment program.

13. Enhancement of social and economic conditions of prisoners and their families for a better community

Donor: DROSOS FOUNDATION
Date: 2011-2013
Duration: 2.5 years

General Objective:
Support vulnerable community groups and raise level of social integration through economical empowerment.

Specific objectives:
1. Raise community awareness and enhance networking to respond to inmates and their families’ needs as well as ensure access to basic services.
2. The economical status of 100 inmates families is enhanced
3. Enhance the psychological and health situation of inmates inside the prisons
4. Provide social, health, and educational support for inmates’ families
5. Enhance the capacities of ISF personnel managing prisons for better prisons management
1. Outreach, protection, monitoring and social assistance to Syrian refugees in South Lebanon

**Donor:** UNITED NATIONS HIGH COMMISSIONER FOR REFUGEES (UNHCR)

**Date:** Since 2012 - ongoing

**Location:** South Lebanon

**Duration:** 4 years and ongoing

**Objective:**
1. Carry out protection monitoring activities and identify and refer cases with urgent protection needs or need for assistance through the appropriate channels.
2. Provide community based protection solutions.
3. Provide community based activities in social and community development centers.
4. Facilitate the targeting process by targeting assessment for registered Syrian refugees in the south.
5. Provide basic assistance and relief items for registered targeted refugees and ensure easy access to basic services in terms.

2. Food assistance to Syrian refugees in South Lebanon

**Donor:** WORLD FOOD PROGRAM (WFP)

**Date:** Since April 2013 – Ongoing

**Location:** South Lebanon

**Duration:** 4 years and ongoing

3. Emergency assistance to conflict and displacement affected population in Syria and neighboring countries

**Donor:** DANISH REFUGEE COUNCIL (DRC)

**Date:** 2012-2014

**Location:** South Lebanon

**Duration:** 1 year and 8 months

**General objective:**
Assess and assist newcomers among Syrian refugees to south Lebanon with NFIs.

**Specific objectives:**
1. Assess newcomers refugees to the south of Lebanon within 3 days of their arrival.
2. Provide essential NFIs assistance to newcomers refugees within 3 days of the assessment.
3. Protect and refer refugees families newly arriving to registration with UNHCR.

4. Provision of basic needs to Syrian refugees and host community in South Lebanon

**Donor:** OFFICE FOR COORDINATION OF HUMANITARIAN AID (OCHA)

**Date:** 2013

**Location:** South Lebanon

**Duration:** 6 months

**Overall objective:**
Assess and assist Syrian unregistered refugees and most vulnerable Lebanese families to south Lebanon with NFIs and ensure adequate shelter.
5. Emergency assistance to conflict and displacement affected population in Syria

Donor: MERCYCORPS-ECHO
Date: 2013
Location: South Lebanon
Duration: 4 months

Overall objective: Assess and assist newcomers among Syrian refugees to south Lebanon with NFIs.

Specific objectives:
1. Assess newcomers refugees to the south of Lebanon within 3 days of their arrival
2. Provide essential NFIs assistance to newcomers refugees within 3 days of the assessment
3. Protect and refer refugees families newly arriving to registration with UNHCR

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1. Equipping prisons and detention centers in the south and raising legal and health awareness

Donor: EMBASSY OF GERMANY IN BEIRUT
Date: 2015-2016
Location: South Lebanon
Duration: 11 months

Objective:
1. Support and enhance the imprisonment conditions for inmates in south prisons
2. Enhance the status of the detention centers and create suitable WASH standards
3. Raise legal and health awareness for inmates and ISF for better processing of files

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2. Equipping prisons in South Lebanon

Donor: BRITISH EMBASSY IN BEIRUT
Date: 2016
Location: South Lebanon
Duration: 6 months

Objective: Support and upgrade the imprisonment conditions of inmates in the prisons of south Lebanon
3. Promoting the independence of the judiciary and the citizen access to justice by enhancing the organizational system of Nabatiye and South courts in South Lebanon

**Donor:** Friedrich Ebert
**Date:** 2011
**Duration:** 6 months

**Objective:**
1. Strengthen the role of local authorities in the area.
2. Enhance the judicial system.
3. Enhance conditions of human rights and easy access to justice.
4. Raise the capacities of administrative staff in the courts.

4. Supporting the juridical system and ensuring effective and easy access to justice

**Funder:** SHEILD
**Date:** 2016
**Location:** Nabatiye Province
**Duration:** 6 months

**Objective:**
1. To ensure easy and effective files processing for detainees and prosecuted inmates.
2. Equip the palace of justice courts of Nabatiye with cameras.
3. Computerize the administrative processes.
4. Rehabilitate facilities to create suitable work environment for staff.

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**SHEILD E-UNIT**

Emergency Unit SHEILD is created to strengthen the organization’s capacity to respond to emergencies.

This Unit responds to the humanitarian needs of populations affected by natural disasters and armed conflicts and provides emergency assistance all over South Lebanon.

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**SHEILD’S RESEARCH UNIT**

SHEILD’s Research Unit works on providing accurate scientific data and studies that could consolidate the organization’s academic concept through the ongoing projects and activities.
BOARD & MANAGEMENT

The projects of SHEILD are supported by a Board of Trustees comprised of people representing the various aspects of our activities and which provides strategic, financial and human resources oversight. The Board is elected by a General Assembly formed by the founding members who are not necessarily employees or collaborators.

SHEILD’s administrative approach is participatory and involves a management committee: Decisions are shared among all colleagues. The management committee is formed by the references who embody SHEILD activities in Lebanon: the chairman, the executive director, the general coordinator, the program manager and project managers. The same participatory approach is followed by the four field officers regarding the decisions to be taken. But the final decision rests with the committee which convenes weekly or as may be necessary.

SHEILD’s Board of Trustees presently has the following people in the following positions

Samer Haydar  Chairman of the Board
Hassan Awada  Secretary
Rima Ramadan  Accountant
Ghenwa Harb  Vice-Chairman
Ali Halawi  Treasurer
Sara El Hassrouny  Consultant

The Management Committee presently has the following people in the following positions

Samer Haydar  Chairman of the Board
Ali Krayker  Project manager
Ghassan Haydar  General Coordinator
Ayman El-Roz  Executive Director
Sara El Hassrouny  Program manager

TO THE MEMORY OF OUR COLLEAGUE
ASHRAF NOURELDIN

SHEILD owes a great deal of its establishment and progress to one of its main founders, Mr. Ashraf Noureldin, who passed away in a car accident in 2013. Ashraf was the most dedicated, energetic and creative individual SHEILD could ever have and his absence caused a deep wound in SHEILD’s body that is still far from being healed more than three years after the accident.

The gap he left is too large to be bridged and it is not related only to SHEILD as much as it is related to the many beneficiaries Ashraf used to serve and to the community in general Ashraf used to support. In his work, Ashraf paid no attention to time or effort spent on bringing relief to marginalized people as his only concern was the poor and the needy. Ashraf is the perfect example of a social and humanitarian activist who lost his life in the line of duty and while in the peak of his carrier. He is definitely a model for others anywhere and in any domain, a model for prioritizing community welfare over individual interests, a model for neutrality, dedication and sacrifice which made him close to everyone in every context.

SHEILD, through its management and field staff, is dedicated to preserve the achievements and legacy of Ashraf, who touched the lives of more than 40,000 refugees and hundreds of Lebanese with assistance and support, by continuously working on developing and expanding SHEILD, the entity he served with his life, and by doing whatever it takes to reach all those who are in need and poverty and those who seek asylum and protection. Only by doing that, can Ashraf rest in peace.
SHEILD — SOCIAL, HUMANITARIAN, ECONOMICAL INTERVENTION FOR LOCAL DEVELOPMENT

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